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Naval Postgraduate School Foundation

Iss. 1, Winter/Spring 2014

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THE FOUNDATION AT THE NAVAL POSTGRADUATE SCHOOL

IN FOCUS

Magazine

A Biannual Publication

Issue N° 1 - Winter/Spring 2014



IN THIS ISSUE:

- NEW Student Thesis Abstracts
- President's Message
- Outstanding Alumni
- Student Club Updates
- 2014 Calendar Events



President's Message

Bill Warner, The Foundation President

I am pleased to report that the Foundation at NPS is **back in business**. As our supporters know, the last year has been difficult under the long shadow of the Navy Inspector General's office. Although the principal intent of the investigation was to examine NPS' administrative functions, the relationship with the Foundation was certainly scrutinized. I am very confident that going forward, our processes and procedures are airtight, and we will be in compliance with all Navy and DoD regulations without exception.

As a commitment to the future, we have formalized our relationship with NPS, with a Memorandum of Understanding. This provides the context for the relationship, and how we work together in support of a common mission: improving the margin of excellence at NPS. The new leadership at NPS (President Ron Route, and Provost Dr. Doug Hensler) and the Foundation (David Silkey) are committed to expanding the role of private support - making a greater impact than ever before. In that spirit, we expect to announce several

major initiatives where we will collectively focus our attention over the next year. These Case Statements will be introduced at our Washington D.C. retreat in late April. I hope you will join us at this important event, listening to the country's thought leaders in defense and intelligence, learning more about how NPS will serve a critical role for national security in the years ahead. I am more convinced than ever, the Foundation will be a critical partner for NPS, helping the student officers become better critical thinkers, and supporting important research that will have a lasting impact on our future security. Thank you for your continued support of NPS and the Foundation.



Executive Director's Message

David Silkey, The Foundation Executive Director

Bill Warner articulated – “we are back in business.” While our fundamental business model of supporting the strategic initiatives of the school remains the same, the manner in which we support those initiatives has changed dramatically.

I am supremely confident that the changes will allow us to move forward in a significant way as we prepare to support some key initiatives in a substantial manner. We have seen a dramatic resurgence in our acceptance around campus, student memberships are up, faculty have begun to dialogue with us, the library promotes our events on their big screens, we have added student led clubs that require NPS engagement, we have been invited (supporters included) to participate in lecture series - business is booming!

How can you help? You could: participate in the energy lecture series; renew your membership (see page 12); host a Friday morning social in your home; encourage your six degrees of separation to participate in our America's Heroes Golf Tournament or Grand Winter Ball; join us during one of the many club outings we sponsor; share your ideas with us - the list is *limitless*!

On the pages that follow you will see what we intend to be our semi-annual electronic “In Focus” magazine. It remains a work in progress, but we did want to get something in your hands and on your screen. We are open to feedback, as we want this to be a publication that you look forward to receiving and one that you would want to share with friends.

Finally, please do not hesitate to contact me or one of our staff members if there is something you need, or if you would like to share an idea that might benefit the school, The Foundation, or our world class students and faculty.



EXECUTIVE COMMITTEE

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Suzanne Gehri Fortune

James Hebenstreit

David Liskin

David Reese

Robert Rice

Alan Silverman

EXECUTIVE DIRECTOR

David Silkey

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MISSION STATEMENT

“To support, promote and advance the mission of **The Naval Postgraduate School** by working with school leadership to identify **strategic institutional priorities**, and by raising, managing and disbursing private gifts that provide the margin of excellence for continuing educational and intellectual discourse in areas of strategic consequence at the nation’s preeminent national defense research university.”



We accomplish this through four distinct pillars:

Research Funding

We provide the margin of excellence required when public funds are unable to accomplish the research goals of the institution. Based on donor inputs, critical national security issues, emergent battlespace requirements and NPS initiatives we are able to build a tailored case that funds research in some of our Nation’s most critical areas while developing the Thought Leaders of tomorrow.

Institutional Advancement

Areas where infrastructure may adversely impact the ability to leverage the full capacity of the Faculty and Student experience here on campus. Lab build-outs, professor recruitment, seminar and other intellectual events that allow us and NPS to tell and support the wonderful story of our nation’s premier defense research university.

Community Outreach

Our primary community of focus are the students and the professors who truly are the NPS story. We spend tremendous effort trying to link up our greatest treasure (students and faculty) with our local and national community of supporters. We also recognize that we have an obligation to support likeminded institutions who support our students through various charitable efforts, before they came, while they are here and when they leave. Our America’s Heroes Golf Tournament is a prime example of this.

Student & Faculty Recognition

No one joins the professions of arms or education with the goal of financial riches. This is the one opportunity that allows us to recognize the pursuit of excellence on campus and congratulate our greatest asset for a job done exceedingly well.

ABSTRACT FOCUS

IN FOCUS strives to highlight the work of the Naval Postgraduate School students and graduates. Their months of classwork, experiments, research, and writing results in a rich body of work known as a thesis. Each thesis begins with an abstract (a written introduction) that is presented below. Additionally, we have added the electronic link to the entire body of work that you can click on if the topic interests you. These abstracts were selected from the "Outstanding Research Theses" as awarded by the school. The Foundation could not share every outstanding thesis, so we narrowed the list for you based on our reading of the abstracts.

LIEUTENANT COMMANDER ELLIS R. DUNCAN
UNITED STATES NAVY



Thesis: Algorithms for efficient intelligence collection (09/2013)

URL: <http://calhoun.nps.edu/public/handle/10945/37621?show=full>

ABSTRACT

Modern intelligence techniques have drastically increased the rate at which communications data can be intercepted. The increased ability to collect and store this data poses a significant processing problem for intelligence agencies. We develop a software library, implementing a previously developed mathematical model of the information selection problem facing these agencies: given a time constraint, which items should be screened in order to maximize the relevant information obtained. Using our software, we analyze the performance of several screening strategies on a variety of representative intercepted intelligence networks, which we construct using real world data sets. We show the model consistently outperforms more naive approaches on networks with clusters of relevant sources, and highlight the importance of exploration in robust screening strategies.

LIEUTENANT COMMANDER GEORGIOS DIMITRIOU
HELLENIC NAVY



Thesis: Integrating Unmanned Aerial Vehicles into surveillance systems in complex maritime environments (09/2013)

URL: <http://calhoun.nps.edu/public/handle/10945/37613?show=full>

ABSTRACT

One of the most important missions all Navies have is to constantly and sufficiently monitor their area of responsibility. This task becomes more challenging when a surveillance system operates in a complex environment with high traffic of merchant and fishing vessels and the existence of many islands. Potential tactics that targets might use increase the difficulty of this task. Integrating Unmanned Aerial Vehicles (UAVs) into a surveillance system that consists of ground radars and surface ships might enhance the systems capabilities and mitigate its vulnerabilities. In this study, the extremely complex maritime environment of the Aegean Sea is modeled in the Map Aware Non Uniform Automata (MANA) agent-based simulation environment to explore the effectiveness of UAVs in those conditions. The results from almost 100,000 simulated Intelligence, Surveillance, and Reconnaissance missions are analyzed using descriptive statistics, ANOVA, stepwise regression, and partition trees. It was found that by integrating one or two UAVs into a traditional surveillance system, it becomes more efficient in the detection and persistent surveillance of enemies and neutral targets. The most important factors that affect the surveillance systems performance are the detection capabilities of its sensors, the communication accuracy, and the enemy's counter-detection capability. Thus, Greece and other countries with similar geographical characteristics should deploy UAVs in a maritime surveillance role.

ABSTRACT FOCUS

CAPTAIN IDRIS U. EYRICE

TURKISH ARMY



Thesis: Roots and causes that created the PKK terrorist organization (09/2013)

URL: <http://calhoun.nps.edu/public/handle/10945/37625?show=full>

ABSTRACT

It is important to understand the factors leading to the Kurdistan Workers' Party (PKK) foundation to take the necessary steps to avoid current and new terrorist activities in Turkey. This thesis research examines three main incentives that led to the PKKs creation and continuation beyond any governmental policies or colonial arguments. Besides many others there are three main instruments through which the PKK found the means to start and develop an armed campaign: Turkey's political atmosphere in the 1960s, 1970s and 1980s; Abdullah Ocalan, the leader of the PKK; and foreign ambitions over Turkey. The main objective of this thesis is to find out what has made the PKK unique and what sets it apart from other illegal organizations and terrorist groups. A study of the origins of the group and its leader, this thesis demonstrates the PKKs ability to orient itself to the shifting environment in Turkey and in the world, and how it benefited from the chaotic atmosphere of Turkey during its foundation years. Successive chapters will touch upon the groups leader Abdullah Ocalan as well as the countries that supported the PKK. The conclusion will suggest possible long-term peace and stability solutions that Turkey might take.

CAPTAIN ZHIFENG LIM

SINGAPORE ARMED FORCES



Thesis: The rise of robots and the implications for military organizations (09/2013)

URL: <http://calhoun.nps.edu/public/handle/10945/37662?show=full>

ABSTRACT

This thesis explores the reasons for the inevitability of the extensive use of robots in military organizations, projects the adoption timeframe for robots in military organizations, proposes how robots might evolve, assesses the impact of robots on military organizations and suggests the way forward for military organizations to facilitate the adoption of robots. Macro environmental trends suggest that the use of robots is the way forward for military organizations. The thesis projects that the adoption rate of robots will pick up from this point forward and will reach market saturation in a matter of decades. The use of robots has physical, functional, and behavioral implications for military organizations, and their increasing numbers will affect how militaries are organized and alter the existing organizational processes in the long term. Military organizations will benefit from a better understanding of the impact of robots and the resulting challenges. Taking the necessary steps to mitigate the challenges and facilitate the evolutionary transition for the military organizations will allow these organizations to reap the benefits of robots and to operate effectively in the changing macro environment.

ABSTRACT FOCUS

CAPTAIN BRIAN P. RAVERT

AMTRAK POLICE



Thesis: Protecting America through better civic education (09/2013)

URL: <http://calhoun.nps.edu/public/handle/10945/37698?show=full>

ABSTRACT

How does civic education affect homeland security? A civic education curriculum that provides for the foundations of our youths individual and collective identity may significantly contribute to the preservation of our democracy and enhance homeland security. Through a civic education, students can enhance their grasp of the concepts of our American representative democracy and learn the tenets of good citizenship, critical thinking, and the ability to self-govern. Presidential Directive Number Eight (8) clearly indicates the need for national preparedness using a whole of nation approach. The plan requires robust citizen engagement. To have an informed engaged citizenry and for a democracy to thrive, the populace must be educated. But there is no guidance or mention of the education of American youth or how such education may play a role in achieving the goals of national preparedness. The National Assessment of Educational Progress (NAEP) reported in 2010 that only 27 percent of the nations fourth-grade students were proficient in civics. Only 22 percent and 24 percent of eighth-grade and twelfth-grade students, respectively, were proficient in the area. Civic education must provide youth with a personal and collective identity.

ADDITIONAL THESES FOR READING

Replacement capability options for the United States Space Shuttle

Captain Matthew D. Buehler, USAF
<http://calhoun.nps.edu/public/handle/10945/37590?show=full>

The evolving Arctic: current state of the U.S. Arctic policy

Lieutenant Commander William G. Dwyer, USCG
<http://calhoun.nps.edu/public/handle/10945/37620?show=full>

Ethical decision-making for homeland security

Captain Aaron G. Nelson
Unified Fire Authority of Greater Salt Lake City, UT
<http://calhoun.nps.edu/public/handle/10945/37684?show=full>

The impact of obesity on national and homeland security

Daniel W. O'Connor
Civilian, Department of Homeland Security
<http://calhoun.nps.edu/public/handle/10945/37687?show=full>

Combining multiple types of intelligence to generate probability maps of moving targets

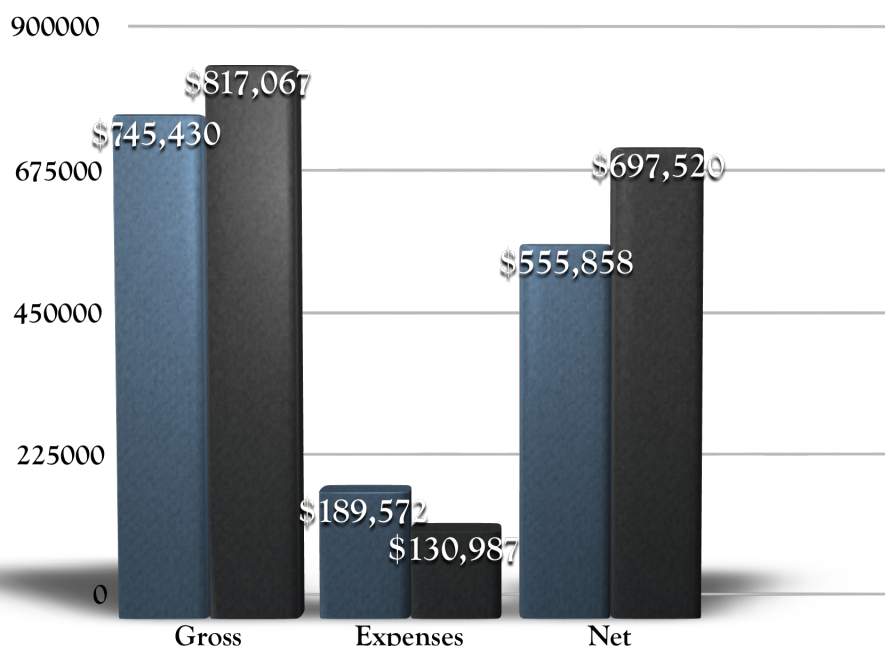
Captain Philip Zlatsin
Israel Defense Forces
<http://calhoun.nps.edu/public/handle/10945/37751?show=full>

IMPACT REPORT

AMERICA'S HEROES GOLF TOURNAMENT 2013

■ 2012 Tournament ■ 2013 Tournament

Event Proceeds



Over the past eight years, The American's Heroes event has raised nearly \$4.2 million for our beneficiary charities!

Fund-a-Cause Proceeds Record Setting Donations!

Home Modifications	\$ 60,000
Vehicle Modifications	\$ 100,000
Scholarships	\$ 60,000
Nursing Visits	\$ 15,000
Family Visits	\$ 23,000
Undirected	\$ 34,520
TOTAL	\$ 292,520

2013 Beneficiaries

Injured Marine Semper Fi Fund	\$ 158,520
Sentinels of Freedom Scholarship Fund	\$ 151,000
Navy Seal Foundation	\$ 75,000
Naval Postgraduate School Foundation	\$ 160,000
Central Coast Veterans Cemetery Foundation	\$ 20,000
Navy Marine Corps Relief Society	\$ 18,000
Tragedy Assistance Program for Survivors	\$ 20,000
ThanksUSA	\$ 20,000
Pending Gifts	\$ 75,000
TOTAL	\$ 697,520



IMPACT REPORT

THE LIGHTHOUSE PROJECT

The Foundation's 2013 grant to the Naval Postgraduate School was recently accepted and put into action.

Amount Granted: \$100,000

\$10,000 - Website Development and Build-up

\$90,000 - Lighthouse Version 2.0 Project Build-up

<http://lhproject.info/>



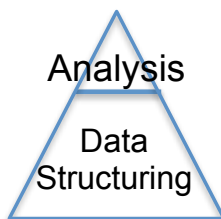
Examples of LIGHTHOUSE in action:

- Afghanistan Village Stability Operations
- Syrian Opposition Mapping
- Law Enforcement and First

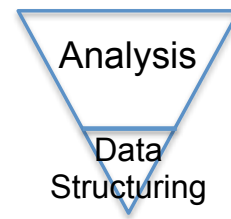


What Is Lighthouse?

Lighthouse is simultaneously a suite of **mobile applications** and **methodology** out of the Naval Postgraduate School's Defense Analysis Curriculum that **speeds collection** and analysis of structured **relational, geospatial, and temporal data**. Lighthouse is a government-off-the-shelf application and is **FREE** for all government users.



***Lighthouse
methods optimize
data movement
from point of
capture to
analysis***



Lighthouse Version 2.0

- New build-out is in partnership with users from DoD, law enforcement, partner nations and others
- New instantiation will be developed in HTML5/Java Script
 - Enable Lighthouse on any platform including desktops / laptops / tablets / mobile phones
 - Local sync as well as remote

2014 EVENT CALENDAR

For event details, contact the Foundation office: 831.656.2339



NSAWC Site Visit
Fallon, NV
3-4 April



Winter Graduation
NPS Campus
28 March

February Events

- | | | |
|----|----------|---|
| 15 | Saturday | The Garrapata: 4.6 mile race up the Soberanes Canyon. Any interested runners are invited! |
| 21 | Friday | NPS Energy Seminar Series
1pm, ME Auditorium, Bldg 255
"Electricity Generation Technologies, Policies, and Systems Integration: A Biased Perspective" |
| 28 | Friday | NPS Energy Seminar Series
1pm, ME Auditorium, Bldg 255
"Overview of U.S. Electrical Utility Industry" |

April Events

- | | | |
|----|-----------|--|
| 3 | Thursday | Foundation Enrichment Opportunity (FEO): Site Visit to Naval Strike & Air Warfare Center (NSAWC), Fallon, NV |
| 4 | Friday | Foundation Enrichment Opportunity (FEO): Site Visit to Naval Strike & Air Warfare Center (NSAWC), Fallon, NV |
| 28 | Monday | President's Circle Retreat, Washington, DC |
| 29 | Tuesday | President's Circle Retreat, Washington, DC |
| 30 | Wednesday | President's Circle Retreat, Washington, DC |

March Events

- | | | |
|----|--------|---|
| 14 | Friday | NPS Energy Seminar Series
1pm, ME Auditorium, Bldg 255
"Navy & Marine Corps Smart Grid" |
| 28 | Friday | NPS Winter 2013 Graduation Ceremony, 10 am; King Hall |

May Events

- | | | |
|---|----------|--|
| 1 | Thursday | President's Circle Retreat, Washington, DC |
| 2 | Friday | President's Circle Retreat, Washington, DC |



MEMBERSHIP

We offer several membership options for you to support The Foundation

President's Circle Membership

For an **annual donation of \$5,000** or more you can become a member of the prestigious President's Circle. As a President's Circle member you will receive invitations to exclusive VIP events and retreats on the campus of the Naval Postgraduate School and across the United States.



You will receive the NPS Foundation quarterly newsletter, *In Focus*, delivered to you via e-mail along with Foundation updates. You will also receive a 20% discount at our Peacock Shop.

Admiral's Club Membership

For an **annual donation of \$1,000** you can become a member of the Admiral's Circle. As an Admiral's Club member you

will receive invitations to Quarterly Events on campus and other special events. You will receive the NPS Foundation quarterly newsletter, *In Focus*, delivered to you via e-mail along with Foundation updates. You will also receive a 20% discount at our Peacock Shop.



Faculty and Staff Membership

Two levels of membership are offered to our esteemed NPS faculty and staff, the Enhanced Membership and the Premier membership. A **\$50 annual donation** qualifies you for the Enhanced Membership. A **\$500 donation** qualifies you for the Premier Membership, which is a lifetime membership.

Both membership levels include:

- Trident Room mug
- Invitation to each new quarter kick-off event
- NPS Foundation quarterly newsletter, *In Focus*, delivered to you via e-mail



Premier benefits include:

- Discounted Grand Winter Ball tickets
- Personalized brick in the "Pathway to the Future"

Student Membership

Two levels of membership are offered to our honored NPS students, the Enhanced Membership and the Premier membership. A **\$50 donation** qualifies you for the Enhanced Membership which will last for the entirety of your tour at NPS. A **\$250 donation** qualifies you for the Premier Membership, which is a lifetime alumni membership.

Both membership levels include:

- Enrichment Week internship opportunities
- Invitation to each new quarter kick-off event
- Invitation to all quarterly events
- NPS Foundation quarterly newsletter, *In Focus*, delivered to you via e-mail.
- 10% Peacock Gift Shop Member Discount Days

Premier benefits include:

- Discounted Grand Winter Ball tickets
- Personalized brick in the "Pathway to the Future"
- Invitations to private events sponsored by community supporters



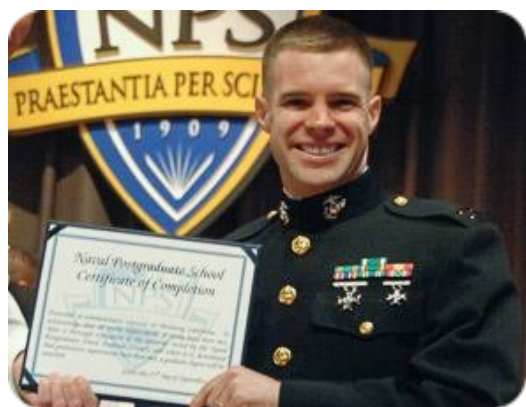


PEACOCK PRIDE



Alumni News & Notes

Peacock Pride is a place for NPS Alumni to share career updates, family news and interesting life experiences after leaving NPS. If you have a submission for a future edition of IN FOCUS, please send it to: INFO@NPSFOUNDATION.ORG



Captain Jimmy Mastrom, USMC
Summer 2013 Graduate
M.S. Information Technology Management & MBA

It has been nearly four months since I graduated from NPS and in that time, we have moved across the country, established a new home, and started a new job. All of this has kept me quite busy, but my wife Jesse and I sure do miss the Monterey weather and multitude of outdoor activities. For my post-NPS utilization tour, the Marine Corps has placed me at the MAGTF Staff Training Program (MSTP) as the Information Systems Officer. MSTP is located onboard Marine Corps Base Quantico in northern Virginia. The mission of MSTP is to "...provide training in MAGTF operations across the range of military operations, within the context of a Joint and/or Combined Task Force environment, to improve the warfighting skills of senior commanders and their staffs." MSTP is heavily involved in numerous upcoming exercises and as the Information Systems Officer for MSTP, I am responsible for planning and coordinating the installation, operation and maintenance of all USMC MAGTF Command and Control (C2) systems necessary for the execution of these large scale exercises. This process includes planning for various warfare simulation feeds needed to the stimulate the C2 architecture. Additionally, I must consider and accommodate Joint and Combined partners' C2 systems,

across multiple networks and classifications, and integrate them into the MAGTF C2 architecture.

My education at NPS has prepared me well for the complexity of my current position. I have already leveraged many of the skills I learned while at NPS, such as: critical thinking, information/knowledge management, systems theory, enterprise architecture, and DoD acquisition/procurement. Coincidentally, my thesis research concerning USMC information and knowledge management will be put to great use at MSTP; USMC information management is one (of many) subjects taught to MEF/MEB staffs and evaluated by MSTP. While I am currently just getting my feet wet in my new job, I absolutely believe my NPS education and thesis research will pragmatically benefit the institution of the USMC due to my position at MSTP and its role in USMC training writ large.

In addition to my formal NPS education, the Foundation at NPS provided me with many unique networking and learning opportunities. For example, I was able to spend a few days as an intern at Facebook, Inc.; it was a chance to peer into the world of Silicon Valley business, innovation and unique organizational design typically foreign to the U.S. DoD. The Foundation at NPS, through its many clubs, events and local supporters, provided countless networking and contact opportunities that I will be able to leverage--both professionally and personally--for years to come. I will always cherish the memories and friends we made during our time in Monterey--most of which Jesse and I made through association with The Foundation at NPS, The Foundation Cycling Club, or The Foundation Running Club.

Semper Fi,
Captain Jimmy Mastrom, USMC

jmastrom@gmail.com
<http://www.linkedin.com/in/jmastrom>



PEACOCK PRIDE



Lieutenant Alex Rios, USN Spring 2013 Graduate M.S. Electrical Engineering

After graduating last June, my wife Julie, our 5 month old son, and our beagle spent the next month road-tripping across the country in our TIGHTLY packed POV. We enjoyed the great sites at Yosemite, Utah National Parks, Denver, Nashville, and finally arrived in Washington, D.C. I checked-in to the Navy Cyber Warfare Development Group where I am currently an Action Officer for two R&D projects here at the command. While the Electrical Engineering degree significantly prepared

me for the amount of technical focus and engineering related requirements needed for this job, my quarter of MN3331, Defense Acquisition and Program Management, definitely gave me a better understanding of this specific line of work. Additionally, since moving to the East Coast, I've participated in the Marine Corps Marathon, where we hosted several NPS Foundation Running Club members at our new home! It was great to connect with the members again and to hear about different races and events the Club has been involved in. Still, I was a little jealous to miss out on that Run/Cycle Club Pebble Beach race outing that took place.

Looking back, I greatly value the friendships made and times spent at the many different NPS Foundation events.

-LT Alex Rios

alexander.rios@navy.mil

IN FOCUS caught up with LCDR Rob Kurrle, who is currently flying for the Navy out of NAS Oceana, VA



Lieutenant Commander Rob Kurrle, USN Summer 2013 Graduate MBA & M.S. Security Studies

Graduating in June 2013, Rob then moved to Virginia Beach, VA to begin retraining in the F/A-18 Hornet. Rob currently flies F/A-18s with VFA 34, the Blue Blasters, out of NAS Oceana, VA, which is assigned to the aircraft USS Ronald Reagan (CVN 76). Rob will spend the first half of 2014 working up for deployment, which will include two months of flying at the training ranges of NAS Fallon, NV and two months of training

onboard CVN 76. Rob credits NPS with expanding his views of the world and increasing the tools he uses for problem solving. Most notable he stated that his thesis taught him to "approach problems by reframing how I view that particular problem or issue so that I can efficiently and effectively come up with the best solution(s)."

Rob reflected on his time in Monterey by noting that the time spent with his wife, Jennifer, and their son, Cameron, was invaluable. He moved to Monterey after a tour with the Blue Angels in which he spent on average 300 days a year away from home. Prior to Monterey he and his wife had never spent more than about four months consistently under the same roof. Another highlight from his time at NPS was the friends that he and his wife made while in Monterey. Rob still communicates regularly with most of his classmates, and he said one of the special aspects of being a NPS student was "interacting with students from such unique and diverse backgrounds." He is also thankful for the opportunities the Foundation provided to expand his horizons and interact with leaders of industry. Rob and Jennifer are expecting their second child, a baby girl, in early April.

Rob can be reached at robkurrle@gmail.com

CLUB SPOTLIGHT

Updates from The Foundation's student-led clubs

SKYDIVING CLUB

President: LTC Scott Moore
skydiving@npsfoundation.org

Whether you are interested in indoor skydiving, tandem jumps, getting USPA certified from Military experience, or becoming a sport skydiver without any experience, let our knowledgeable members help you do it with in your budget and comfort level.



EVENTS:

Quarterly: Accelerated Freefall (AFF) and Military Freefall transition training for members with military airborne experience or NO EXPERIENCE AT ALL!

Monthly: Indoor Skydiving at the vertical wind tunnel in Union City.

Weekly: Member trips to various drop zones in the Bay Area. Check out our Facebook page for trip dates and details.

CYCLING CLUB

President: Jake McHugh
jake@npscc.org

The NPS Cycling Club is anticipating an active year of riding and racing in 2014. We are developing a race

team with the guidance and coaching of Col. Guy LeMire with hopes for several podium finishes this race season. We will also be participating in the Sea Otter Classic, Laguna Seca Twilight Rides, and our annual



rides to San Francisco and Paso Robles.

EVENTS:

Tuesdays: 1530hrs NPSCC Race Team training

Wednesdays: 1530hrs - NPSCC Social Ride

Fridays: 0730hrs - NPSCC Social Ride

Saturdays: 0900 - NPSCCMountain Bike Ride

<http://www.npscc.org>

GOLF CLUB

President: LCDR Sam Dowell
golfclub@npsfoundation.org

The golf club is open to anyone with an interest in getting on the greens each month. We host monthly tournaments at some of the most beautiful courses, with occasional tournaments at private courses in the area. Join us at our next tournament!



EVENTS:

Friday, 21 February at Corral de Tierra

Friday, 7 March 7th at San Juan Oaks

Friday, 25 April at Quail Lodge.

RUNNING CLUB

President: LT Jeffrey Whitsett
running@npsfoundation.org

Come run with us on the recreation trail, 17 Mile Drive or the scenic trails of Fort Ord!

EVENTS:

Tuesdays: 1600hrs Del Monte Gate parking lot for a run south down the recreation trail

Thursdays: 1600hrs Meet at the track at MPC

Saturdays: 0800hrs Meet for morning run. Location varies by the week. Typically in Carmel or along 17 Mile Drive



<https://www.facebook.com/groups/npsrunningclub/>

CLUB SPOTLIGHT

Updates from The Foundation's student-led clubs

OUTDOORS CLUB

President: LT Nick Vilardi
outdoors@npsfoundation.org



The outdoors club has gotten off to a great start and our members have coordinated several local hunting trips. The club has also secured a discount at a local outdoor equipment retailer. We will be buying club hats soon and have plans to purchase kayaks. Currently, we are in search of ranch land or private land for hunting. The public land in California is difficult to hunt and crowded, and the larger hunting clubs that can provide access to the land are expensive in their membership. We hope in the near future, we will be able to locate and access a nearby property for our next hunting trip.

EVENTS:

Winter Quarter: We are looking at a local fishing trip (in the bay) one weekend this quarter

Spring Quarter: Camping/hunting trip the first weekend in April

<https://www.facebook.com/NPSFOutdoors>

NPS FOUNDATION CROSSFIT CLUB

FORGING ELITE FITNESS

- IMPROVE FITNESS TEST SCORES
- CHALLENGING WORKOUTS
- TEAM ENVIRONMENT
- SCALABLE TO ALL FITNESS LEVELS



WHEN
TUES DAYS:
Feb 4th, 11TH
AND 25TH
4:30-5:30

WHERE
MWR Gym
Basketball Court

MORE INFO:
Contact
Sarah Turse
crossfit@npsfoundation.org

HOST A STUDENT CLUB BRUNCH!

Would you like to meet Naval Postgraduate School student club members?
Do you have a beautiful home and want to open it to students and their families for a special morning?

We invite Foundation President's Circle and Admiral's Circle members to host an exclusive event at their home. The Foundation will provide set-up assistance, invitations, and coordination with the student clubs, while you provide refreshments in your home. This is a rare opportunity to meet one-on-one with active duty military students and their spouses, while showing your support for The Foundation in a fun, social setting!

To schedule a hosted event today, contact The Foundation office: 831-656-2339



THANK YOU!



2013 GRAND WINTER BALL

More than \$70,000 was raised for research initiatives at the Naval Postgraduate School. Thank you for your generous support of the Grand Winter Ball!

STAFF UPDATES

Ashley-Anne East

Director of Membership & Outreach
Email: aeast@npsfoundation.org



Ashley-Anne joined The Foundation in October 2013 as the Membership and Outreach Director. Recently coming off her active duty tour as a Marine Corps Captain, Ashley-Anne is making the transition to civilian life, which has been made easier now that she is with The Foundation.

Originally from Colorado Springs, Colorado, Ashley-Anne is a graduate of Oregon State University. She is married to Major Peter East, an Army National Guard student in the NPS Defense Analysis Program. Pete is pursuing a Master's Degree with a concentration in Financial Management.

Ashley-Anne and Pete have a very active two year-old son, Patrick, and will be expecting another son in May of this year.

Natalie Stamey

Director of Business Development & Outreach
Email: nstamey@npsfoundation.org



Natalie joined The Foundation in October 2013 as the Business Development and Outreach Director. Natalie had previously volunteered with various Foundation events and is active in both the Running and Cycling Clubs. Prior to joining The Foundation, Natalie worked as a Family Readiness Officer for HMH-361, a Marine Corps CH-53 squadron at MCAS Miramar, San Diego.

Natalie is originally from Mankato, Minnesota and received a Bachelor's of Science degree in Broadcast Communications from the University of Wisconsin - La Crosse. She is married to Lieutenant Commander Barclay Stamey, a NPS student in the National Security Affairs department. Barclay is currently writing his Master's thesis and will graduate in March 2014.

The couple have follow-on orders to NAS Atsugi, Japan after their tour in Monterey, CA.

Karen Woodson

Peacock Gift Shop Coordinator
Phone: 831.656.2090
Email: kawoodson@npsfoundation.org



Karen Woodson is the Peacock Gift Shop Coordinator for The Foundation. She began working for The Foundation in March 2010.

Karen is originally from Fayetteville, NC and lived there until she moved to Monterey in January 2006. She obtained an Associate's Degree in Criminal Justice at Fayetteville Technical Community College. After graduation she took a few years to focus her time as a stay-at-home mother. Previously, Karen was an Elementary School Teaching Assistant for the Cumberland County School System in Fayetteville, NC.

Karen is married to Major Glenn Woodson, a graduate of the Defense Analysis Program at NPS. She is the proud mother of Spencer, Shelby, Sierra and Sterling. In her spare time, she enjoys volunteering at local events.

Valerie Jensen

Special Projects Coordinator
Email: vejensen@npsfoundation.org



Valerie Jensen began working for the NPS Foundation part time in 1991 as the only paid staff. She worked full time for the Foundation from 2005 until 2008, when she again moved to part time status. Originally from Bremerton, Washington, she graduated from Western Washington State College (now WSU) with degrees in English and Elementary Education. She taught in elementary schools in Washington, and in Japan for the Department of Defense.

She married NPS student Jack Jensen in Monterey and as a navy wife lived in England, Virginia, Florida, Iceland, Rhode Island, Spain, and back to Monterey. When Captain Jensen retired they built a home in Monterey. They have two children and two grandchildren.

SAVE THE DATE

THE FOUNDATION'S PRESIDENT'S CIRCLE RETREAT

»»» SAVE THE DATE «««

28 APRIL - 2 MAY 2014 • WASHINGTON D.C.



The President's Circle Retreat has provided an exclusive opportunity to engage with top leaders in our Nation's Capital on issues that directly impact our national security. This year we intend to focus primarily on initiatives as they relate to irregular warfare and cyber security.

Following our roundtable discussions at the Willard on Tuesday 29 April we will look to travel on Wednesday to either the White House or The Pentagon for briefs from the National Security Council or The Joint Chiefs of Staff. Thursday the opportunity exists for travel to Norfolk Virginia where potential stops will be at Fleet Forces Command, Naval Air Forces Atlantic Fleet or Naval Special Warfare Development Group.

Your inputs are desired, please share any ideas you may have that could be of interest to the group. We look forward to another world class event - in advance thanks for your participation.

**PRESIDENT'S CIRCLE
REGISTRATION:**
15 February 2014



**ADMIRAL'S CIRCLE
REGISTRATION:**
On a space available basis

SAVE THE DATE

3 -4 APRIL 2014

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President's Circle Members

Opens: 25 FEB 2014

Admiral's Circle Members

Space Available Basis Only

SAVE THE DATE

AUGUST 12, 2014

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**AMERICA'S HEROES GOLF
TOURNAMENT**



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THE FOUNDATION

Executive Director

David Silkey

Director of Business Development & Outreach

Natalie Stamey

Director of Membership & Outreach

Ashley-Anne East

Special Projects Coordinator

Valerie Jensen

Peacock Shop Coordinator

Karen Woodson

To submit your comments or suggestions for In Focus, contact:

info@npsfoundation.org

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THE FOUNDATION



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